

ANCS Budgetary Plan

Income	Projected					
	2010	2011	2012	2013	2014	2015
Total Local/State Funding	5,530,639	6,055,872	6,351,272	6,351,272	6,351,272	6,351,272
Direct Mail	47,945	60,000	60,000	65,000	70,000	70,000
Fall Auction	65,000	70,000	75,000	75,000	75,000	80,000
Other Fundraising	71,530	21,000	61,000	61,000	61,000	61,000
Foundations / Grants	35,782	0	0	0	0	0
Total Contributions	220,258	151,000	196,000	201,000	206,000	211,000
PTCA income	19,929	21,000	22,100	22,500	22,500	22,500
Lunch Income	171,795	185,500	194,500	194,500	194,500	194,500
Field Trips	37,036	46,100	58,100	58,100	58,100	58,100
Other Program Income	7,173	7,200	7,200	7,200	7,200	7,200
After School	124,174	124,000	124,000	124,000	124,000	124,000
Enrichment	25,684	26,400	27,200	27,200	27,200	27,200
Total Program Income	385,790	410,200	433,100	433,500	433,500	433,500
Other Income	37,346	40,088	41,913	41,913	41,913	41,913
Loan Income	10,390	2,500	5,500	5,500	5,500	5,500
Total Income	6,184,422	6,659,661	7,027,785	7,033,185	7,038,185	7,043,185

Expenses

Payroll	Salaries Regular Staff	3,956,115	4,201,560	4,511,584	4,505,574	4,508,296	4,478,994
	Medical Insurance	571,790	601,323	631,203	648,264	663,254	678,695
	Retirement plan expense	491,498	528,997	545,237	547,822	547,822	547,822
	VALIC	31,948	32,000	32,000	32,000	32,000	32,000
	Total Salaries and Benefits	5,051,351	5,363,881	5,720,025	5,733,660	5,751,372	5,737,510
Staff Develop	Teachers Academy	11,750	11,950	12,150	12,150	12,150	12,150
	Conferences and workshops	18,642	19,500	19,500	19,500	19,500	19,500
	Staff Development	6,992	10,650	10,900	11,150	11,150	11,150
	Staff Appreciation	6,286	9,500	9,500	10,000	10,500	10,500
	Staff Other	11,294	11,300	11,300	11,300	11,300	11,300
Total Staff Development	54,964	62,900	63,350	64,100	64,600	64,600	

	Security	4,455	4,200	4,200	4,200	4,200	4,200
	Janitorial Services	112,179	108,400	109,660	110,525	111,408	112,308
	Sanitation	11,064	11,100	11,100	11,100	11,100	11,100
	Other	6,378	7,250	7,850	7,850	7,850	7,850
	Total Building Services	134,076	130,950	132,810	133,675	134,558	135,458
	Building rent/mortgage	132,861	96,820	71,820	71,820	71,820	71,820
	Mobile Unit Lease	8,610	8,500	8,500	8,500	8,500	8,500
Building	Workday Supplies	7,698	7,700	7,700	7,700	7,700	7,700
	Repairs / Maintenance	45,291	45,300	45,300	45,300	45,300	45,300
	Total Building Repairs/ Maintenance	52,989	53,000	53,000	53,000	53,000	53,000
	Repairs / Improvements	6,050	6,000	6,000	6,000	6,000	6,000
	Maintenance	10,732	10,800	10,800	10,800	10,800	10,800
	Total Grounds	16,782	16,800	16,800	16,800	16,800	16,800
	Utilities	132,275	134,530	136,901	138,751	140,656	142,618
	Internet Service	12,841	12,900	12,900	12,900	12,900	12,900
	Telephone Service	5,388	5,450	5,450	5,450	5,450	5,450
	Total Telephone and Utilities	150,503	152,880	155,251	157,101	159,006	160,968
	Total Building Expenses	495,821	458,950	438,181	440,896	443,683	446,546
Curriculum	Extended Learning Activities	19,941	20,400	20,700	20,700	20,700	20,700
	Classroom Supplies	49,856	50,900	51,900	51,900	51,900	51,900
	After School Supplies	11,060	11,100	11,100	11,100	11,100	11,100
	Field Trips	51,318	60,400	72,400	72,400	72,400	72,400
	Instruct. Materials/Classroom Books	41,034	43,000	45,000	45,000	45,000	45,000
	Lunch Program Cost	192,613	205,000	214,000	214,000	214,000	214,000
	Other Programs/Enrichment	7,261	9,200	9,200	9,200	9,200	9,200
	Total Curriculum Materials & Expenses	373,083	400,000	424,300	424,300	424,300	424,300
Books/Furniture/Computers	Library Books	12,915	13,200	13,200	13,200	13,200	13,200
	Furniture	13,014	16,000	16,000	14,000	14,000	14,000
	Equipment						
	Purchase/lease	14,202	14,300	14,300	14,300	14,300	14,300
	Repairs	3,500	3,500	3,500	3,500	3,500	3,500
	Computers						
Software/Other	7,525	8,500	9,500	9,500	9,500	9,500	

ANCS Cash Flow Summary

2011												
CASH FLOW	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Beginning cash Balance	1,231,730	738,512	764,123	835,189	910,036	1,011,349	1,081,818	1,187,157	1,276,713	1,459,256	1,576,871	1,696,151
Income	3,453	642,688	658,213	669,253	653,218	644,900	651,000	649,125	769,031	663,754	649,019	6,007
Expenses	-496,670	-617,078	-587,147	-594,407	-551,905	-574,431	-545,660	-559,569	-586,489	-546,138	-529,740	-470,427
Ending Cash Balance	738,512	764,123	835,189	910,036	1,011,349	1,081,818	1,187,157	1,276,713	1,459,256	1,576,871	1,696,151	1,231,730

2012												
CASH FLOW	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Beginning cash Balance	1,231,730	711,327	736,989	811,228	891,725	997,614	1,071,360	1,180,646	1,273,378	1,471,981	1,596,798	1,721,688
Income	3,812	676,557	693,971	707,000	688,729	679,041	686,323	683,853	816,775	701,252	683,608	6,866
Expenses	-524,215	-650,894	-619,732	-626,503	-582,839	-605,296	-577,036	-591,121	-618,172	-576,434	-558,719	-496,824
Ending Cash Balance	711,327	736,989	811,228	891,725	997,614	1,071,360	1,180,646	1,273,378	1,471,981	1,596,798	1,721,688	1,231,730

Step 1

NCS Projected out

		actuals	actuals	fcst	Draft...not approved				
		2008	2009	2010	2011	2012	2013	2014	2015
Income	APS Allocation (note1)	3,565,662	3,924,618	3,827,214	3,982,072	3,982,072	3,982,072	3,982,072	3,982,072
	# of Students	337	352	346	360	360	360	360	360
	Reserve Fund Withholding	-117,550	-150,000						
	Per Pupil Allotment	10,581	11,149	11,061	11,061	11,061	11,061	11,061	11,061
	Total Local/State Funding	3,448,112	3,774,618	3,827,214	3,982,072	3,982,072	3,982,072	3,982,072	3,982,072
Contributions	Library Contributions	675	433	3,694					
	Direct Mail	27,013	51,440	42,945	50,000	50,000	50,000	50,000	50,000
	Fall Auction	55,463	59,861	50,000	55,000	55,000	55,000	55,000	55,000
	Golf	0	7,059	255	0	0	0	0	0
	Low Country Boil	5,657	0	1,001	1,000	1,000	1,000	1,000	1,000
	Shade Festival/Fac Grant	1,582	400	30,471	0	0	0	0	0
	Other Fundraising	7,278	12,166	26,110	10,000	10,000	10,000	10,000	10,000
	Total Annual Campaign	96,993	130,926	150,781	116,000	116,000	116,000	116,000	116,000
	Direct Mail	0	0	0	0	0	0	0	0
	Foundations / Grants	0	8,393	1,282	0	0	0	0	0
	Other Contributions	0	0	0	0	0	0	0	0
	Total Capital Campaign	0	8,393	1,282	0	0	0	0	0
	Total Contributions	97,668	139,752	155,758	116,000	116,000	116,000	116,000	116,000
PTCA income	18,208	25,783	15,479	15,500	15,500	15,500	15,500	15,500	
Supply Fee	5,257	4,793	5,173	5,200	5,200	5,200	5,200	5,200	
Lunch Income	89,394	104,398	98,309	99,500	99,500	99,500	99,500	99,500	
Field Trips	6,736	8,375	5,099	5,100	5,100	5,100	5,100	5,100	
Summer Camp,5th Grade	9,109	0	0	0	0	0	0	0	
After School	130,767	120,986	124,174	124,000	124,000	124,000	124,000	124,000	
Enrichment	25,072	19,640	21,984	22,000	22,000	22,000	22,000	22,000	

	Total Program Income	284,543	283,975	270,218	271,300	271,300	271,300	271,300	271,300
	Other Income (Book Fair)	24,644	29,128	23,994	24,000	24,000	24,000	24,000	24,000
	Loan Income								
	Working Capital Loan	7,128	11,773	10,390	10,500	10,500	10,500	10,500	10,500
Total	Total Income	3,862,094	4,239,246	4,287,573	4,403,872	4,403,872	4,403,872	4,403,872	4,403,872
	School days								

Expense

Salaries and Benefits	Salaries-Substitutes-05/06	0	12,800	0	0	0	0	0	0
	ACMS Credit	-27,167	-36,585	-43,334	-43,000	-43,000	-43,000	-43,000	-43,000
	Stipends	7,716	19,906	18,600	18,500	18,500	18,500	18,500	18,500
	Salaries Regular Staff	2,369,035	2,499,873	2,684,204	2,685,000	2,685,000	2,685,000	2,685,000	2,685,000
	# of Staff	0	0	0	0	0	0	0	0
	Contractors	0	0	14,286	14,300	14,300	14,300	14,300	14,300
	Tutoring/Bonuses	3,245	6,457	8,827	9,000	9,000	9,000	9,000	9,000
	Teacher Certification Special Pay	0	0	0	0	0	0	0	0
	Medical Insurance	297,759	354,977	470,983	471,000	485,130	499,684	514,674	530,115
	Retirement plan expense	249,321	220,627	251,453	251,500	251,500	251,500	251,500	251,500
	Retirement plan expense	110,321	118,872	136,101	136,100	136,100	136,100	136,100	136,100
	VALIC	23,304	25,369	31,948	32,000	32,000	32,000	32,000	32,000
	After Care/Enrichment Salaries	-4,927	-10,313	37,050	37,000	37,000	37,000	37,000	37,000
Enrichment	31,173	27,128	8,309	8,500	8,500	8,500	8,500	8,500	
	Total Salaries and Benefits	3,059,779	3,239,112	3,618,428	3,619,900	3,634,030	3,648,584	3,663,574	3,679,015
Staff Development	Teachers Academy	8,292	11,089	10,250	10,250	10,250	10,250	10,250	10,250
	Conferences and workshops	10,063	6,436	14,142	15,000	15,000	15,000	15,000	15,000
	Staff Development - Travel	0	0	150	150	150	150	150	150
	Staff Development - Consultant	0	0	0	5,000	5,000	5,000	5,000	5,000
	Staff Devel Materials	673	2,173	1,342	2,000	2,000	2,000	2,000	2,000

Staff	Staff Appreciation	7,182	10,162	6,286	7,000	7,000	7,000	7,000	7,000
	Staff Other	0	0	11,294	11,300	11,300	11,300	11,300	11,300
Total Staff Development		26,210	29,860	43,464	50,700	50,700	50,700	50,700	50,700
Building Services	Security	2,965	1,838	3,168	3,200	3,200	3,200	3,200	3,200
	Janitorial Services	59,242	57,927	66,381	66,400	66,400	66,400	66,400	66,400
	Sanitation	4,510	5,456	5,914	5,900	5,900	5,900	5,900	5,900
	Other	329	221	438	450	450	450	450	450
	Total Building Services	67,047	65,441	75,901	75,950	75,950	75,950	75,950	75,950
Building Expenses	Building rent (July 05-June 06)	26,250	27,794	28,941	2,900	2,900	2,900	2,900	2,900
	Mobile Unit Lease	36,249	7,332	8,610	8,500	8,500	8,500	8,500	8,500
		0	0	0	0	0	0	0	0
	Workday Supplies	1,099	9,838	2,698	2,700	2,700	2,700	2,700	2,700
	Repairs / Maintenance	24,104	55,819	21,291	21,300	21,300	21,300	21,300	21,300
	Total Building Repairs/ Maintenance	25,203	65,657	23,989	24,000	24,000	24,000	24,000	24,000
	Repairs / Improvements	3,431	7,465	6,050	6,000	6,000	6,000	6,000	6,000
	Maintenance	5,700	5,959	5,700	5,700	5,700	5,700	5,700	5,700
	Total Grounds	9,131	13,424	11,750	11,700	11,700	11,700	11,700	11,700
	Utilities	59,370	76,927	75,275	75,250	75,250	75,250	75,250	75,250
Internet Service	6,355	6,359	6,481	6,500	6,500	6,500	6,500	6,500	
Telephone Service	4,063	2,325	2,260	2,250	2,250	2,250	2,250	2,250	
Cell Phones	1,172	873	968	1,000	1,000	1,000	1,000	1,000	
Total Telephone and Utilities	70,959	86,484	84,983	85,000	85,000	85,000	85,000	85,000	
Total Building Expenses		234,839	266,132	234,173	208,050	208,050	208,050	208,050	208,050
Instructional Materials & Expenses	Extended Learning Activities	5,231	13,757	12,241	12,300	12,300	12,300	12,300	12,300
	Classroom Supplies	66,067	62,049	43,856	43,900	43,900	43,900	43,900	43,900
	State Reading / Math K-3 Funde	0	0	0	0	0	0	0	0
	After School Supplies	3,104	4,334	2,960	3,000	3,000	3,000	3,000	3,000
	Field Trips	12,170	18,881	15,833	15,900	15,900	15,900	15,900	15,900
	Instruct. Materials/Classroom Bo	0	20,222	23,034	23,000	23,000	23,000	23,000	23,000

Fundraising Expenses	Direct Mail	1,380	2,516	0	0	0	0	0	0
	Fall Auction	16,831	17,629	15,000	15,000	15,000	15,000	15,000	15,000
	Golf	0	3,490	0	0	0	0	0	0
	Low Country Boil	1,454	0	0	0	0	0	0	0
	Shade Festival	300	0	0	0	0	0	0	0
	Book Fair	4,345	3,506	0	0	0	0	0	0
	PTCA Other	5,442	5,879	6,484	6,500	6,500	6,500	6,500	6,500
	School Pictures	9,789	7,826	5,725	5,700	5,700	5,700	5,700	5,700
	Other	0	2,857	6,143	6,100	6,100	6,100	6,100	6,100
	Total Fundraising Expenses	39,543	43,702	33,352	33,300	33,300	33,300	33,300	33,300
Working Capital	243	0	0	0	0	0	0	0	
Total Expenses	3,771,281	4,143,313	4,411,330	4,340,650	4,354,780	4,369,333	4,384,324	4,399,764	
Operating Income/Loss	90,813	95,933	-123,757	63,223	49,093	34,539	19,548	4,108	

Step 2

ACMS Projected out from Charter Petition

ACMS Email from Susan K Mar5-Charter submission plan

Projected | Budget Budget Budget Budget Budget

2009-2010 2010-2011 2011-2012 2012-2013 2013-2014 2014-2015 APS calc 2010

Income	APS Allocation	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	APS calc 2010
		1,803,200	2,172,800	2,419,200	2,419,200	2,419,200	2,419,200	1,703,425
		161	196	216	216	216	216	
		11,200	11,086	11,200	11,200	11,200	11,200	10,580
	Total Local/State Funding	1,803,200	2,172,800	2,419,200	2,419,200	2,419,200	2,419,200	
	Contributio							
	Library Contributions	0	0	0	0	0	0	
	Fundraising							
	Direct Mail	5,000	10,000	10,000	15,000	20,000	20,000	
	Raffle	15,000	15,000	20,000	20,000	20,000	25,000	
	Fundraisers	10,000	10,000	10,000	10,000	10,000	10,000	
	Total Fundraising	30,000	35,000	40,000	45,000	50,000	55,000	
	Foundations / Grants	34,500	34,500	34,500	34,500	34,500	34,500	
	Grants (Restricted funds)	0	0	0	0	0	0	
	Total Contributions	64,500	69,500	74,500	79,500	84,500	89,500	
	PTCA Fund	4,450	5,500	6,600	7,000	7,000	7,000	
	Program Income							
	Lunch Program Fees	73,486	86,000	95,000	95,000	95,000	95,000	
	Student Activity Fees/f	31,937	41,000	53,000	53,000	53,000	53,000	
	Luke Sports	2,000	2,000	2,000	2,000	2,000	2,000	
	Program Income - Oth	3,700	4,400	5,200	5,200	5,200	5,200	

Total Program Income	115,573	138,900	161,800	162,200	162,200	162,200
Other Income	13,352	16,088	17,913	17,913	17,913	17,913
Building Loan	0	0	0	0	0	0
Total Income Expense	1,996,625	2,397,288	2,673,413	2,678,813	2,683,813	2,688,813

Salaries and Benefits

Salaries-Substitutes-07/08	5,000	6,000	7,000	7,000	7,000	7,000
Stipends-07/08	12,000	13,000	14,000	14,000	14,000	14,000
Salaries Regular Staff-07/08	1,120,081	1,392,483	1,567,483	1,595,332	1,595,332	1,595,332
Payroll Taxes-	91,092	112,381	125,769	127,899	127,899	127,899
Medical Insurance	100,807	125,323	141,073	143,580	143,580	143,580
Retirement plan expense	103,943	129,222	145,462	148,047	148,047	148,047

Total Salaries and Benefits 1,432,923 1,778,410 2,000,787 2,035,858 2,035,858 2,035,858

Staff Development

Teachers Academy	1,500	1,700	1,900	1,900	1,900	1,900
Conferences and workshops	4,500	4,500	4,500	4,500	4,500	4,500
Staff Development - Travel	3,000	3,000	3,000	3,000	3,000	3,000
Staff Development - Consultant	2,000	0	0	0	0	0
Staff Devel Materials	500	500	750	1,000	1,000	1,000

Staff Appreciation	0	2,500	2,500	3,000	3,500	3,500
Total Staff Development	11,500	9,700	10,150	10,400	10,400	10,400
Building Expenses						
Security Monitoring	1,287	1,000	1,000	1,000	1,000	1,000
Janitorial Services	45,798	42,000	43,260	44,125	45,008	45,908
Sanitation	5,150	5,200	5,200	5,200	5,200	5,200
Janitorial Supplies	5,940	6,800	7,400	7,400	7,400	7,400
Total Building Services	115,175	114,280	118,511	121,226	124,013	126,876
Building mortgage (August -July)	103,920	103,920	103,920	103,920	103,920	103,920
Building Repairs/ Maintenance						
Workday Supplies	5,000	5,000	5,000	5,000	5,000	5,000
Repairs / Maintenance	24,000	24,000	24,000	24,000	24,000	24,000
Maintenance Contract	5,032	5,100	5,100	5,100	5,100	5,100
Building Repairs/ Maintenance	34,032	34,100	34,100	34,100	34,100	34,100
Telephone Utilities	57,000	59,280	61,651	63,501	65,406	67,368
Internet Service	6,360	6,400	6,400	6,400	6,400	6,400
Telephone Service	2,160	2,200	2,200	2,200	2,200	2,200
Cell Phones	0	0	0	0	0	0
Total Telephone and Utilities	65,520	67,880	70,251	72,101	74,006	75,968
Total Building Expenses	261,647	260,900	265,131	267,846	270,633	273,496
Curriculum Materials & Expenses						
Extended Learning Activities	7,700	8,100	8,400	8,400	8,400	8,400
Classroom Supplies	6,000	7,000	8,000	8,000	8,000	8,000
Luke Sports	8,100	8,100	8,100	8,100	8,100	8,100
Field Trips	35,485	44,500	56,500	56,500	56,500	56,500
Instruct. Materials/Classroom Boc	18,000	20,000	22,000	22,000	22,000	22,000

Consultant	0	2,000	2,000	2,000	2,000	2,000
Lunch Program	79,423	92,000	101,000	101,000	101,000	101,000
Total Educational Program Services	114,908	136,500	157,500	157,500	157,500	157,500
Library Books	3,200	3,500	3,500	3,500	3,500	3,500
Furniture	2,000	5,000	5,000	3,000	3,000	3,000
Equipment						
Purchase/rental	8,896	9,000	9,000	9,000	9,000	9,000
Repairs	2,500	2,500	2,500	2,500	2,500	2,500
Computers						
Software/Other	2,000	3,000	4,000	4,000	4,000	4,000
Hardware (lease)	27,600	34,000	38,000	28,000	12,000	28,000
Total Books/Equipment/Furniture	46,196	57,000	62,000	50,000	34,000	50,000
Student Services	14,000	14,000	14,000	14,000	14,000	14,000
Professional Services						
Accounting	10,000	10,000	10,000	10,000	10,000	10,000
Auditing	18,000	18,000	18,000	18,000	18,000	18,000
Total Professional Services	28,000	28,000	28,000	28,000	28,000	28,000
Other Gen/Advertising/Web Costs	1,000	1,000	1,000	1,000	1,000	1,000
Bank Service Charges	500	500	500	500	500	500
Dues/Subscriptions/Licenses/Peri	2,630	2,630	2,630	2,630	2,630	2,630
Insurance	15,791	17,000	18,000	18,000	18,000	18,000
Gov Board/Committee/Student G	2,750	2,000	2,000	2,000	2,000	2,000
Office supplies	8,000	9,000	9,500	9,500	9,500	9,500
Payroll Service Fees	3,600	3,800	3,800	3,800	3,800	3,800
Postage and Delivery	3,000	3,300	3,600	3,600	3,600	3,600
Printing and Reproduction	3,000	4,000	5,000	5,000	5,000	5,000
Recruiting	1,000	1,000	1,000	1,000	1,000	1,000
Total Other Gen/Admin Expense	40,271	43,230	46,030	46,030	46,030	46,030

Fundraising Expenses	1,500	3,000	3,000	3,000	3,000	3,000
PTCA-Other Expenses	4,300	4,500	4,700	5,000	5,000	5,000
Total Fund Raising	5,800	7,500	7,700	8,000	8,000	8,000
Total Expense/Assets	1,996,046	2,383,940	2,643,299	2,670,134	2,657,422	2,676,284
Net Operating Income / (Loss)	579	13,349	30,114	8,679	26,391	12,529
Cash Flow Summary						
Beginning Cash Balance	477,808	478,387	491,735	521,850	530,528	556,920
Income	1,996,625	2,397,288	2,673,413	2,678,813	2,683,813	2,688,813
Expenses	###	###	###	###	###	###
Ending Cash Balance	478,387	491,735	521,850	530,528	556,920	569,449

Step 3

Merger Impacts

Merged Deltas

2011	2012	2013	2014	2015	notes
-99,000	-50,000	-50,000	-50,000	-50,000	ACMS APS funding to high not sure of principal funding model in merge
10,581	10,969	10,969	10,969	10,969	
	40,000	40,000	40,000	40,000	GA facilities in NCS
-34,500	-34,500	-34,500	-34,500	-34,500	loss of Title 1 funding

-10,000 -35,000 -35,000 -35,000 -35,000 refinance building

why the drop in ACMS in 2014

-5000	-5000	-5000	-5000	-5000 payroll stays...some other goes away
-15,000	-15,000	-15,000	-15,000	-15,000 1 Audit required

-500	-500	-500	-500	-500
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Dual permits/license/subscriptions

merger related expenses

-64,929 29,707 -6,282 -3,560 -32,863

Step 4 Combined Projection

ANCS

2010	2011	2012	2013	2014	2015	notes
5,530,639	6,055,872	6,351,272	6,351,272	6,351,272	6,351,272	
507	556	576	576	576	576	
10,909	10,892	11,027	11,027	11,027	11,027	
5,530,639	6,055,872	6,351,272	6,351,272	6,351,272	6,351,272	
3,694	0	0	0	0	0	
47,945	60,000	60,000	65,000	70,000	70,000	
65,000	70,000	75,000	75,000	75,000	80,000	
255	0	0	0	0	0	
1,001	1,000	1,000	1,000	1,000	1,000	
30,471	0	0	0	0	0	0 GA facilities in NCS
36,110	20,000	60,000	60,000	60,000	60,000	
180,781	151,000	196,000	201,000	206,000	211,000	
0	0	0	0	0	0	
1,282	0	0	0	0	0	
34,500	0	0	0	0	0	
35,782	0	0	0	0	0	
220,258	151,000	196,000	201,000	206,000	211,000	
19,929	21,000	22,100	22,500	22,500	22,500	
5,173	5,200	5,200	5,200	5,200	5,200	
171,795	185,500	194,500	194,500	194,500	194,500	
37,036	46,100	58,100	58,100	58,100	58,100	
2,000	2,000	2,000	2,000	2,000	2,000	
124,174	124,000	124,000	124,000	124,000	124,000	
25,684	26,400	27,200	27,200	27,200	27,200	

385,790	410,200	433,100	433,500	433,500	433,500
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37,346	40,088	41,913	41,913	41,913	41,913
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10,390	2,500	5,500	5,500	5,500	5,500
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6,184,422	6,659,661	7,027,785	7,033,185	7,038,185	7,043,185
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	6,801,161	7,077,285	7,082,685	7,087,685	7,092,685
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recon	0	-40,000	-40,000	-40,000	-40,000
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5,000	6,000	7,000	7,000	7,000	7,000
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-43,334	-43,000	-43,000	-43,000	-43,000	-43,000
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30,600	-154,104	-33,468	-69,457	-66,735	-96,038
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3,804,285	4,202,483	4,377,483	4,405,332	4,405,332	4,405,332
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91,092	121,381	134,769	136,899	136,899	136,899
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14,286	14,300	14,300	14,300	14,300	14,300
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8,827	9,000	9,000	9,000	9,000	9,000
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0	0	0	0	0	0
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571,790	601,323	631,203	648,264	663,254	678,695
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355,397	392,897	409,137	411,722	411,722	411,722
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136,101	136,100	136,100	136,100	136,100	136,100
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31,948	32,000	32,000	32,000	32,000	32,000
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37,050	37,000	37,000	37,000	37,000	37,000
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8,309	8,500	8,500	8,500	8,500	8,500
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5,051,351	5,363,881	5,720,025	5,733,660	5,751,372	5,737,510
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11,750	11,950	12,150	12,150	12,150	12,150
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18,642	19,500	19,500	19,500	19,500	19,500
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3,150	3,150	3,150	3,150	3,150	3,150
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2,000	5,000	5,000	5,000	5,000	5,000
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1,842	2,500	2,750	3,000	3,000	3,000
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6,286	9,500	9,500	10,000	10,500	10,500
11,294	11,300	11,300	11,300	11,300	11,300
54,964	62,900	63,350	64,100	64,600	64,600

4,455	4,200	4,200	4,200	4,200	4,200
112,179	108,400	109,660	110,525	111,408	112,308
11,064	11,100	11,100	11,100	11,100	11,100
6,378	7,250	7,850	7,850	7,850	7,850
134,076	130,950	132,810	133,675	134,558	135,458

132,861	96,820	71,820	71,820	71,820	71,820
8,610	8,500	8,500	8,500	8,500	8,500
0	0	0	0	0	0
7,698	7,700	7,700	7,700	7,700	7,700
45,291	45,300	45,300	45,300	45,300	45,300
52,989	53,000	53,000	53,000	53,000	53,000

6,050	6,000	6,000	6,000	6,000	6,000
10,732	10,800	10,800	10,800	10,800	10,800
16,782	16,800	16,800	16,800	16,800	16,800

132,275	134,530	136,901	138,751	140,656	142,618
12,841	12,900	12,900	12,900	12,900	12,900
4,420	4,450	4,450	4,450	4,450	4,450
968	1,000	1,000	1,000	1,000	1,000
150,503	152,880	155,251	157,101	159,006	160,968
495,821	458,950	438,181	440,896	443,683	446,546

19,941	20,400	20,700	20,700	20,700	20,700
49,856	50,900	51,900	51,900	51,900	51,900
0	0	0	0	0	0
11,060	11,100	11,100	11,100	11,100	11,100
51,318	60,400	72,400	72,400	72,400	72,400
41,034	43,000	45,000	45,000	45,000	45,000

0	0	0	0	0	0
4,842	6,800	6,800	6,800	6,800	6,800
178,051	192,600	207,900	207,900	207,900	207,900
192,613	205,000	214,000	214,000	214,000	214,000
2,419	2,400	2,400	2,400	2,400	2,400
373,083	400,000	424,300	424,300	424,300	424,300

12,915	13,200	13,200	13,200	13,200	13,200
8,214	11,200	11,200	9,200	9,200	9,200
4,800	4,800	4,800	4,800	4,800	4,800
14,202	14,300	14,300	14,300	14,300	14,300
2,500	2,500	2,500	2,500	2,500	2,500
1,000	1,000	1,000	1,000	1,000	1,000
7,525	8,500	9,500	9,500	9,500	9,500
73,829	80,200	84,200	74,200	58,200	74,200
124,986	135,700	140,700	128,700	112,700	128,700

14,000	14,000	14,000	14,000	14,000	14,000
24,551	19,500	19,500	19,500	19,500	19,500
36,937	22,000	22,000	22,000	22,000	22,000
61,488	41,500	41,500	41,500	41,500	41,500

1,519	1,500	1,500	1,500	1,500	1,500
2,848	2,300	2,300	2,300	2,300	2,300
18,470	18,500	18,500	18,500	18,500	18,500
5,936	5,930	5,930	5,930	5,930	5,930
46,477	47,700	48,700	48,700	48,700	48,700
325	300	300	300	300	300
1,434	1,400	1,400	1,400	1,400	1,400
65,706	12,000	12,000	12,000	12,000	12,000
28,954	30,000	30,500	30,500	30,500	30,500
11,118	11,300	11,300	11,300	11,300	11,300
3,428	3,700	4,000	4,000	4,000	4,000
4,165	5,200	6,200	6,200	6,200	6,200
2,152	2,100	2,100	2,100	2,100	2,100
192,532	141,930	144,730	144,730	144,730	144,730

1,500	3,000	3,000	3,000	3,000	3,000
15,000	15,000	15,000	15,000	15,000	15,000
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
10,784	11,000	11,200	11,500	11,500	11,500
5,725	5,700	5,700	5,700	5,700	5,700
6,143	6,100	6,100	6,100	6,100	6,100
39,152	40,800	41,000	41,300	41,300	41,300

0 0 0 0 0 0

6,407,376 6,659,661 7,027,785 7,033,185 7,038,185 7,043,185

-222,954 0 0 0 0 0

recon 6,724,589 6,998,078 7,039,467 7,041,745 7,076,048
0 0 0 0 0

Step 5

ANCS Budgetary Plan

Income

	Projected					
	2010	2011	2012	2013	2014	2015
Total Local/State Funding	5,530,639	6,055,872	6,351,272	6,351,272	6,351,272	6,351,272
Direct Mail	47,945	60,000	60,000	65,000	70,000	70,000
Fall Auction	65,000	70,000	75,000	75,000	75,000	80,000
Other Fundraising	71,530	21,000	61,000	61,000	61,000	61,000
Foundations / Grants	35,782	0	0	0	0	0
Total Contributions	220,258	151,000	196,000	201,000	206,000	211,000
PTCA income	19,929	21,000	22,100	22,500	22,500	22,500
Lunch Income	171,795	185,500	194,500	194,500	194,500	194,500
Field Trips	37,036	46,100	58,100	58,100	58,100	58,100
Other Program Income	7,173	7,200	7,200	7,200	7,200	7,200
After School	124,174	124,000	124,000	124,000	124,000	124,000
Enrichment	25,684	26,400	27,200	27,200	27,200	27,200
Total Program Income	385,790	410,200	433,100	433,500	433,500	433,500
Other Income	37,346	40,088	41,913	41,913	41,913	41,913
Loan Income	10,390	2,500	5,500	5,500	5,500	5,500
Total Income	6,184,422	6,659,661	7,027,785	7,033,185	7,038,185	7,043,185
recon	0	0	0	0	0	0

Expenses

Payroll	Salaries Regular Staff	3,956,115	4,201,560	4,511,584	4,505,574	4,508,296	4,478,994
	Medical Insurance	571,790	601,323	631,203	648,264	663,254	678,695
	Retirement plan exper	491,498	528,997	545,237	547,822	547,822	547,822
	VALIC	31,948	32,000	32,000	32,000	32,000	32,000
Total Salaries and Benefits		5,051,351	5,363,881	5,720,025	5,733,660	5,751,372	5,737,510
Staff Develop	Teachers Academy	11,750	11,950	12,150	12,150	12,150	12,150
	Conferences and work	18,642	19,500	19,500	19,500	19,500	19,500
	Staff Development	6,992	10,650	10,900	11,150	11,150	11,150
	Staff Appreciation	6,286	9,500	9,500	10,000	10,500	10,500
	Staff Other	11,294	11,300	11,300	11,300	11,300	11,300
	Total Staff Development	54,964	62,900	63,350	64,100	64,600	64,600
Building	Security	4,455	4,200	4,200	4,200	4,200	4,200
	Janitorial S	112,179	108,400	109,660	110,525	111,408	112,308
	Sanitation	11,064	11,100	11,100	11,100	11,100	11,100
	Other	6,378	7,250	7,850	7,850	7,850	7,850
	Total Building Services	134,076	130,950	132,810	133,675	134,558	135,458
	Building rent (July 05-	132,861	96,820	71,820	71,820	71,820	71,820
	Mobile Unit Lease	8,610	8,500	8,500	8,500	8,500	8,500
	Workday S	7,698	7,700	7,700	7,700	7,700	7,700
	Repairs / M	45,291	45,300	45,300	45,300	45,300	45,300
	Total Building Repairs/	52,989	53,000	53,000	53,000	53,000	53,000
Repairs / Ir	6,050	6,000	6,000	6,000	6,000	6,000	
Maintenanc	10,732	10,800	10,800	10,800	10,800	10,800	
Total Grounds	16,782	16,800	16,800	16,800	16,800	16,800	
Utilities	132,275	134,530	136,901	138,751	140,656	142,618	
Internet Se	12,841	12,900	12,900	12,900	12,900	12,900	
Telephone	5,388	5,450	5,450	5,450	5,450	5,450	
Total Telephone and U	150,503	152,880	155,251	157,101	159,006	160,968	

Total Building Expenses	495,821	458,950	438,181	440,896	443,683	446,546
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Curriculum	Extended Learning Act	19,941	20,400	20,700	20,700	20,700	20,700
	Classroom Supplies	49,856	50,900	51,900	51,900	51,900	51,900
	After School Supplies	11,060	11,100	11,100	11,100	11,100	11,100
	Field Trips	51,318	60,400	72,400	72,400	72,400	72,400
	Instruct. Materials/Class	41,034	43,000	45,000	45,000	45,000	45,000
	Lunch Program Cost	192,613	205,000	214,000	214,000	214,000	214,000
	Other Programs/Enrichment	7,261	9,200	9,200	9,200	9,200	9,200

Total Curriculum Materials & Supplies	373,083	400,000	424,300	424,300	424,300	424,300
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Books/Furniture/Computers	Library Books	12,915	13,200	13,200	13,200	13,200	13,200
	Furniture	13,014	16,000	16,000	14,000	14,000	14,000
	Equipment						
	Purchase/Lease	14,202	14,300	14,300	14,300	14,300	14,300
	Repairs	3,500	3,500	3,500	3,500	3,500	3,500
	Computers						
	Software/Office	7,525	8,500	9,500	9,500	9,500	9,500
Hardware (Furniture)	73,829	80,200	84,200	74,200	58,200	74,200	

Total Books/Equipment/Furniture	124,986	135,700	140,700	128,700	112,700	128,700
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Student Services	14,000	14,000	14,000	14,000	14,000	14,000
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Accounting	24,551	19,500	19,500	19,500	19,500	19,500
Auditing	36,937	22,000	22,000	22,000	22,000	22,000

Total Professional Services	61,488	41,500	41,500	41,500	41,500	41,500
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General Admin	Bank Service Charges	2,848	2,300	2,300	2,300	2,300	2,300
	Copier/RISO	18,470	18,500	18,500	18,500	18,500	18,500
	Dues and Subscription	5,936	5,930	5,930	5,930	5,930	5,930
	Insurance	46,477	47,700	48,700	48,700	48,700	48,700
	Licenses and Permits	325	300	300	300	300	300
	Miscellaneous	2,953	2,900	2,900	2,900	2,900	2,900
	Gov Board/Committee	65,706	12,000	12,000	12,000	12,000	12,000
	Office supplies	28,954	30,000	30,500	30,500	30,500	30,500
	Payroll Service Fees	11,118	11,300	11,300	11,300	11,300	11,300
	Postage and Delivery	3,428	3,700	4,000	4,000	4,000	4,000

	Printing and Reproduc	4,165	5,200	6,200	6,200	6,200	6,200
	Recruiting	2,152	2,100	2,100	2,100	2,100	2,100
Total Other Gen/Admin Expe		192,532	141,930	144,730	144,730	144,730	144,730

Fundraising	Direct Mail	1,500	3,000	3,000	3,000	3,000	3,000
	Fall Auctior	15,000	15,000	15,000	15,000	15,000	15,000
	PTCA Othe	10,784	11,000	11,200	11,500	11,500	11,500
	School Pict	5,725	5,700	5,700	5,700	5,700	5,700
	Other	6,143	6,100	6,100	6,100	6,100	6,100
Total Fundraising Expenses		39,152	40,800	41,000	41,300	41,300	41,300

Total Expenses		6,407,376	6,659,661	7,027,785	7,033,185	7,038,185	7,043,185
	recon	0	0	0	0	0	0
	Operating I	-222,954	0	0	0	0	0

Cash Flow Summary

Beginning Cash Balan	1,454,684	1,231,730	1,231,730	1,231,730	1,231,730	1,231,730
Income	6,184,422	6,659,661	7,027,785	7,033,185	7,038,185	7,043,185
Expenses	6,407,376	6,659,661	7,027,785	7,033,185	7,038,185	7,043,185
Ending Cash Balance	1,231,730	1,231,730	1,231,730	1,231,730	1,231,730	1,231,730

